

Do you want to do a process mining project?

*What are the requirements?
How do I start?*

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Many people and organizations contact me to apply process mining. They all have data and processes. However, often the prerequisites of process mining are unclear.

On the one hand, process mining is super generic and can be applied in any domain, just like spreadsheets are used in any organization. Spreadsheets can do anything with numbers. Process mining can do anything with events.

On the other hand, event data are not just any type of data and the notion of process is very broad.

These slides aim to clarify this. You need to check:

- 1. Do my events have a case id, activity name, and timestamp?**
- 2. Can I sketch the expected process model in terms of the activities in the event log?**

(The process will be very different, but you should have some expectations, otherwise it is pointless to talk about processes.)

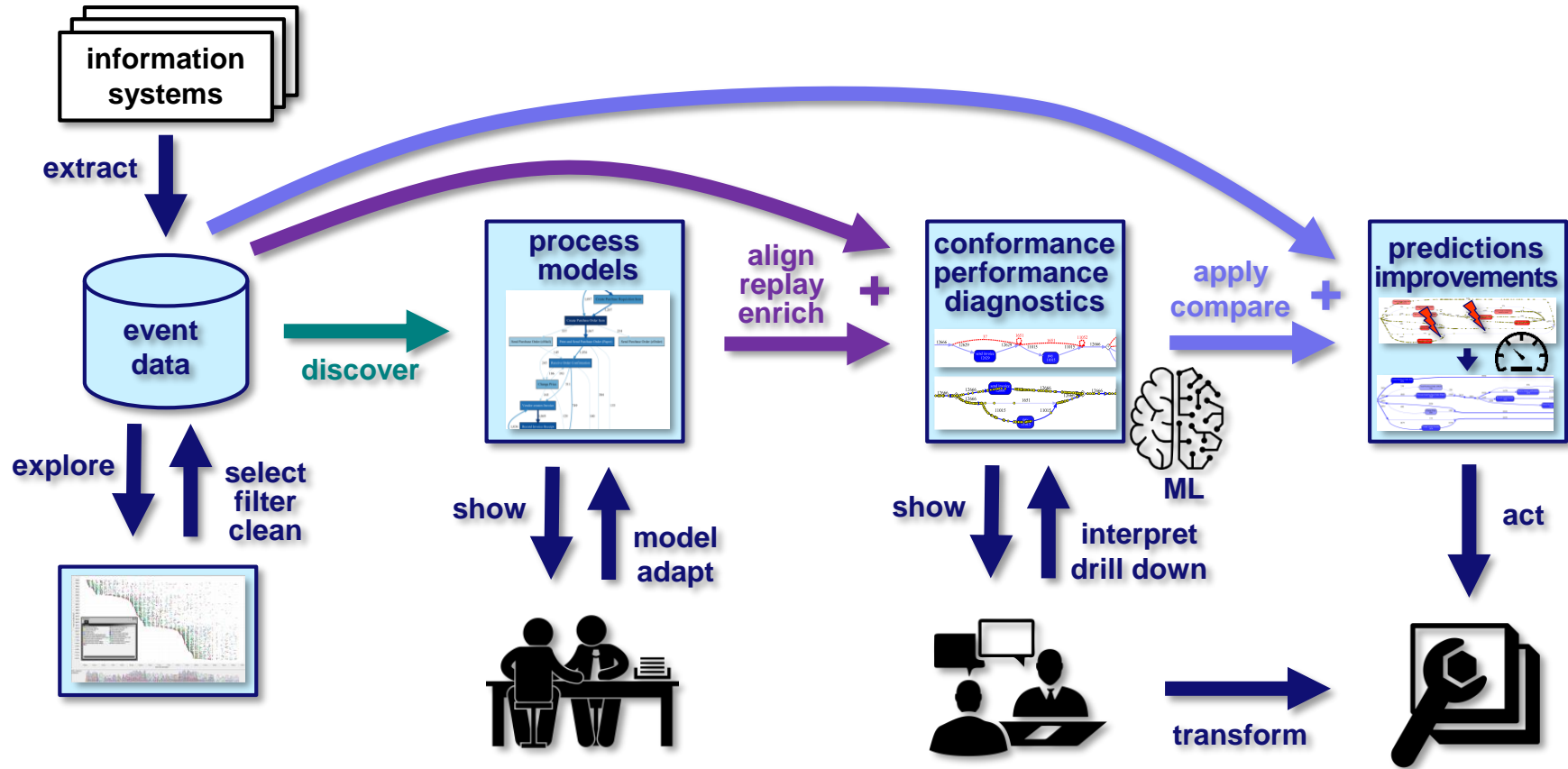
Wil van der Aalst

Did you read the previous slide?

Please do if you want to work with us. If you cannot or do not want to answer these questions, then do not ask for a meeting to collaborate!

What is it?

“event data are everywhere”



Starting point: Event data

Case ID	Activity	Resource	Timestamp	product	prod-price	quantity	address
...
6350	place order	Aiden	2018/02/13 14:29:45.000	APPLE iPhone 6 16 GB	639,00 €	5	NL-7751DG-21
6283	pay	Lily	2018/02/13 14:39:25.000	SAMSUNG Galaxy S6 32 GB	543,99	3	NL-7828AM-11a
6253	prepare delivery	Sophia	2018/02/13 15:01:33.000	APPLE iPhone 6 16 GB	639,00 €	3	NL-7887AC-13
6257	prepare delivery	Aiden	2018/02/13 15:03:43.000	SAMSUNG Galaxy S6 32 GB	543,99	1	NL-9521KJ-34
6185	confirm payment	Emily	2018/02/13 15:05:36.000	SAMSUNG Galaxy S4	329,00 €	1	NL-9521GC-32
6218	confirm payment	Emily	2018/02/13 15:08:11.000	APPLE iPhone 6s Plus 64 GB	969,00 €	2	NL-7948BX-10
6245	make delivery	Michael	2018/02/13 15:14:04.000	APPLE iPhone 6 16 GB	639,00 €	3	NL-7905AX-38
6272	pay	Emily	2018/02/13 15:20:36.000	APPLE iPhone 6 16 GB	639,00 €	1	NL-7821AC-3
6269	pay	Charlotte	2018/02/13 15:25:21.000	SAMSUNG Galaxy S4	329,00 €	1	NL-7907EJ-42
6212	prepare delivery	Sophia	2018/02/13 15:43:39.000	HUAWEI P8 Lite	234,00 €	1	NL-7905AX-38
6323	send invoice	Alexander	2018/02/13 15:46:08.000	APPLE iPhone 6 16 GB	639,00 €	1	NL-7833HT-15
6246	confirm payment	Jack	2018/02/13 15:56:03.000	SAMSUNG Galaxy S4	329,00 €	3	NL-7833HT-15
6347	send invoice	Jack	2018/02/13 15:57:42.000	SAMSUNG Galaxy S4	329,00 €	3	NL-7905AX-38
6351	place order	Zoe	2018/02/13 16:17:37.000	APPLE iPhone 5s 16 GB	449,00 €	3	NL-9521GC-32
6204	prepare delivery	Sophia	2018/02/13 16:31:28.000	SAMSUNG Core Prime G361	135,00 €	1	NL-7828AM-11a
6204	make delivery	Kaylee	2018/02/13 16:51:54.000	SAMSUNG Core Prime G361	135,00 €	1	NL-7828AM-11a
6265	confirm payment	Lily	2018/02/13 16:55:55.000	SAMSUNG Galaxy S4	329,00 €	4	NL-9521GC-32
6250	confirm payment	Jack	2018/02/13 17:03:26.000	MOTOROLA Moto G	199,00 €	4	NL-7942GT-2
6328	send invoice	Lily	2018/02/13 17:30:16.000	APPLE iPhone 6s 64 GB	858,00 €	4	NL-9514BV-16
6352	place order	Aiden	2018/02/13 17:53:22.000	APPLE iPhone 6 16 GB	639,00 €	2	NL-9514BV-16
6317	send invoice	Jack	2018/02/13 18:45:30.000	APPLE iPhone 6s 64 GB	858,00 €	5	NL-7907EJ-42
6353	place order	Sophia	2018/02/13 20:16:20.000	APPLE iPhone 5s 16 GB	449,00 €	4	NL-7751AR-19
...



71,043 events
12,666 cases
7 activities

Starting point: Event data

Case ID	Activity	Resource	Timestamp	product	prod-price	quantity	address
...
6350	place order	Aiden	2018/02/13 14:29:45.000	APPLE iPhone 6 16 GB	639,00 €	5	NL-7751DG-21
6283	pay	Lily	2018/02/13 14:39:25.000	SAMSUNG Galaxy S6 32 GB	543,99 €	3	NL-7828AM-11a
6253	prepare delivery	Sophia	2018/02/13 15:01:33.000	APPLE iPhone 6 16 GB	639,00 €	3	NL-7887AC-13
6257	prepare delivery	Aiden	2018/02/13 15:03:43.000	SAMSUNG Galaxy S6 32 GB	543,99 €	1	NL-9521KJ-34
6185	confirm payment	Emily	2018/02/13 15:05:36.000	SAMSUNG Galaxy S4	329,00 €	1	NL-9521GC-32
6218	confirm payment	Emily	2018/02/13 15:08:11.000	APPLE iPhone 6s Plus 64 GB	969,00 €	2	NL-7948BX-10
6245	make delivery	Michael	2018/02/13 15:14:04.000	APPLE iPhone 6s 16 GB	499,00 €	3	NL-7905AX-38
6272	pay	Emily	2018/02/13 15:20:36.000	APPLE iPhone 6s 16 GB	639,00 €	1	NL-7821AC-3
6269	pay	Charlotte	2018/02/13 15:25:21.000	SAMSUNG Galaxy S4	329,00 €	1	NL-7907EJ-42
6212	prepare delivery	Sophia	2018/02/13 15:43:39.000	HUAWEI P8 Lite	234,00 €	1	NL-7905AX-38
6323	send invoice	Alexander	2018/02/13 15:46:08.000	APPLE iPhone 6s 16 GB	639,00 €	1	NL-7833HT-15
6246	confirm payment	Jack	2018/02/13 15:56:03.000	SAMSUNG Galaxy S4	329,00 €	3	NL-7833HT-15
6347	send invoice	Jack	2018/02/13 15:57:42.000	SAMSUNG Galaxy S4	329,00 €	3	NL-7905AX-38
6351	place order	Zoe	2018/02/13 16:17:37.000	APPLE iPhone 5s 16 GB	449,00 €	3	NL-9521GC-32
6204	prepare delivery	Sophia	2018/02/13 16:31:28.000	SAMSUNG Galaxy S4	329,00 €	3	NL-7828AM-11a
6204	make delivery	Kaylee	2018/02/13 16:51:54.000	SAMSUNG Galaxy S4	329,00 €	2	NL-7828AM-11a
6265	confirm payment	Lily	2018/02/13 16:55:55.000	SAMSUNG Galaxy S4	329,00 €	4	NL-9521GC-32
6250	confirm payment	Jack	2018/02/13 17:03:26.000	MOTOROLA Moto G	199,00 €	4	NL-7942GT-2
6328	send invoice	Lily	2018/02/13 17:30:16.000	APPLE iPhone 6s 64 GB	858,00 €	4	NL-9514BV-16
6352	place order	Aiden	2018/02/13 17:53:22.000	APPLE iPhone 6 16 GB	639,00 €	2	NL-9514BV-16
6317	send invoice	Jack	2018/02/13 18:45:30.000	APPLE iPhone 6s 64 GB	858,00 €	5	NL-7907EJ-42
6353	place order	Sophia	2018/02/13 20:16:20.000	APPLE iPhone 5s 16 GB	449,00 €	4	NL-7751AR-19
...

event =
case +
activity +
timestamp +



Let's look at orders 6350, 6351, and 6352

Case ID	Activity	Timestamp
6350	place order	2018/02/13 14:29:45.000
6351	place order	2018/02/13 16:17:37.000
6352	place order	2018/02/13 17:53:22.000
6352	send invoice	2018/02/19 09:20:28.000
6351	send invoice	2018/02/19 16:08:07.000
6350	send invoice	2018/02/21 09:38:16.000
6350	pay	2018/03/02 12:39:37.000
6352	pay	2018/03/05 15:46:47.000
6351	cancel order	2018/03/06 10:17:01.000
6350	prepare delivery	2018/03/07 13:50:35.000
6350	make delivery	2018/03/07 16:41:01.000
6350	confirm payment	2018/03/07 16:53:00.000
6352	prepare delivery	2018/03/07 17:05:59.000
6352	confirm payment	2018/03/07 17:59:55.000
6352	make delivery	2018/03/08 09:54:36.000



Let's look at orders 6350, 6351, and 6352

Case ID	Activity	Timestamp
6350	place order	2018/02/13 14:29:45.000
6351	place order	2018/02/13 16:17:37.000
6352	place order	2018/02/13 17:53:22.000
6352	send invoice	2018/02/19 09:20:28.000
6351	send invoice	2018/02/19 16:08:07.000
6350	send invoice	2018/02/21 09:38:16.000
6350	pay	2018/03/02 12:39:37.000
6352	pay	2018/03/05 15:46:47.000
6351	cancel order	2018/03/06 10:17:01.000
6350	prepare delivery	2018/03/07 13:50:35.000
6350	make delivery	2018/03/07 16:41:01.000
6350	confirm payment	2018/03/07 16:53:00.000
6352	prepare delivery	2018/03/07 17:05:59.000
6352	confirm payment	2018/03/07 17:59:55.000
6352	make delivery	2018/03/08 09:54:36.000

order 6350

place order

send invoice
pay

prepare delivery
make delivery
confirm payment

order 6351

place order

send invoice

cancel order

order 6352

place order
send invoice

pay

prepare delivery
confirm payment
make delivery



Using the whole event log

Case ID	Activity	Timestamp
6350	place order	2018/02/13 14:29:45.000
6351	place order	2018/02/13 16:17:37.000
6352	place order	2018/02/13 17:53:22.000
6352	send invoice	2018/02/19 09:20:28.000
6351	send invoice	2018/02/19 16:08:07.000
6350	send invoice	2018/02/21 09:38:16.000
6350	pay	2018/03/02 12:39:37.000
6352	pay	2018/03/05 15:46:47.000
6351	cancel order	2018/03/06 10:17:01.000
6350	prepare delivery	2018/03/07 13:50:35.000
6350	make delivery	2018/03/07 16:41:01.000
6350	confirm payment	2018/03/07 16:53:00.000
6352	prepare delivery	2018/03/07 17:05:59.000
6352	confirm payment	2018/03/07 17:59:55.000
6352	make delivery	2018/03/08 09:54:36.000

place order
 send invoice
 pay
 prepare delivery
 make delivery
 confirm payment

8016 x

place order
 send invoice
 cancel order

1651 x

place order
 send invoice
 pay
 prepare delivery
 confirm payment
 make delivery

2962 x

place order
 pay
 send invoice
 prepare delivery
 make delivery
 confirm payment

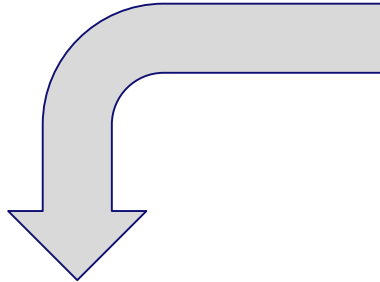
30 x

place order
 pay
 send invoice
 prepare delivery
 confirm payment
 make delivery

7 x



Using the whole event log



place order
send invoice
pay
prepare delivery
make delivery
confirm payment

8016 x

place order
send invoice
cancel order

1651 x

place order
send invoice
pay
prepare delivery
confirm payment
make delivery

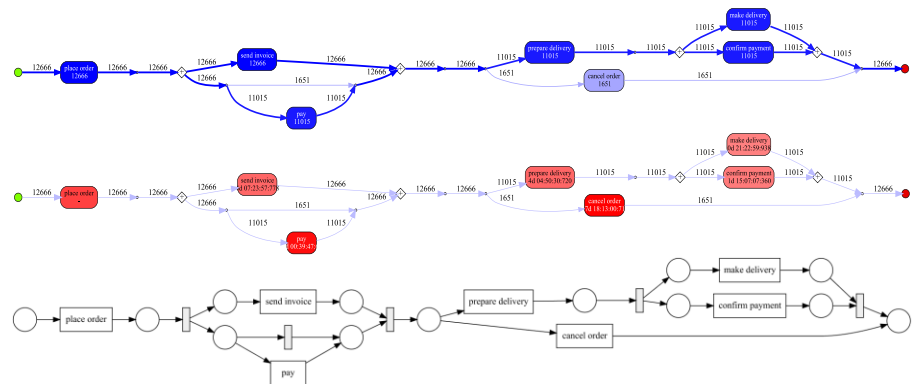
2962 x

place order
pay
send invoice
prepare delivery
make delivery
confirm payment

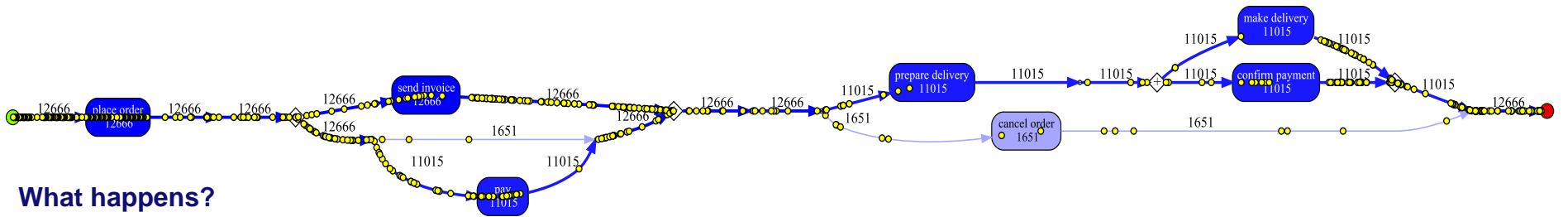
30 x

place order
pay
send invoice
prepare delivery
confirm payment
make delivery

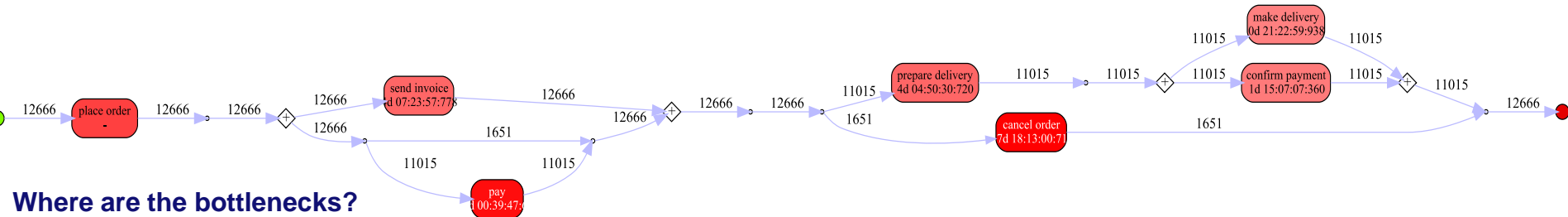
7 x



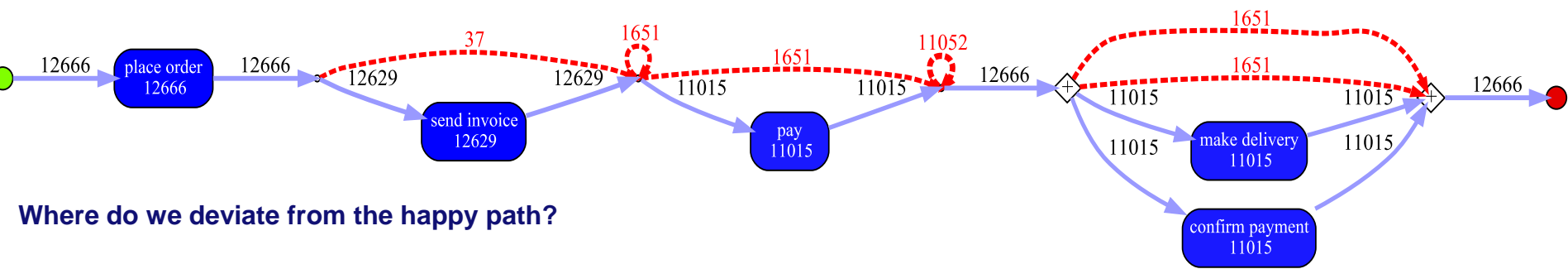
Performance and Compliance



What happens?

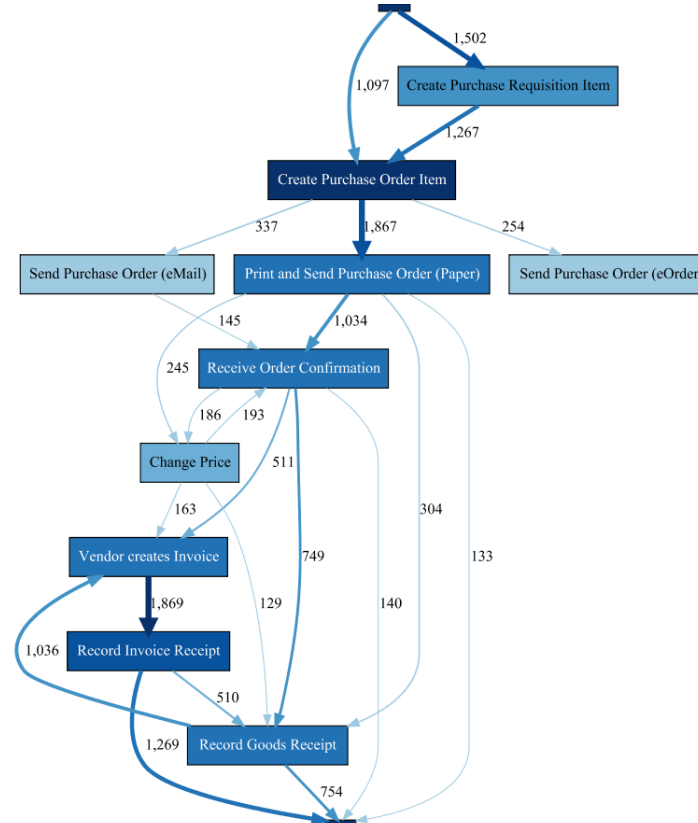
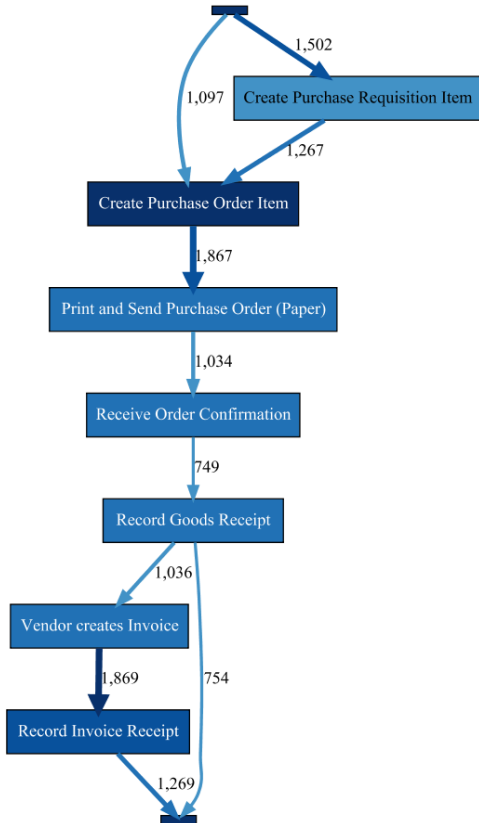


Where are the bottlenecks?



Where do we deviate from the happy path?

Reality is not so simple



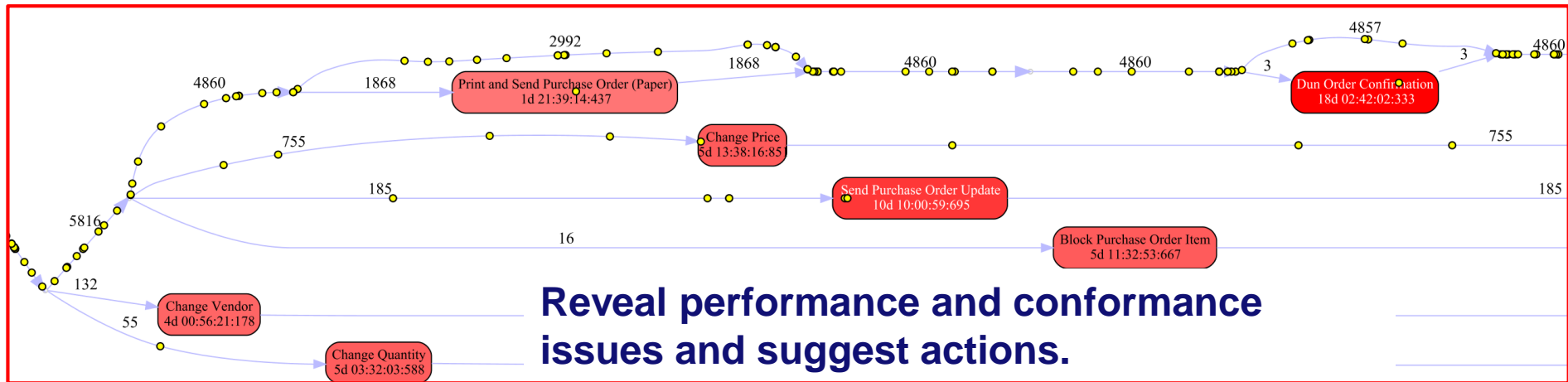
Reality is not so simple



It is common to find thousands of different variants for simple core processes like P2P and O2C!

Caused by hand-offs, rework, duplication, ineffective communication, etc.

Process mining helps organizations to address these problems (to actually realize the economies of scale promised)



More on event data

“are your data really event data”

Event log

- We assume the existence of an **event log** where each **event** refers to a **case**, an **activity**, and a point in **time**.
- An **event log** can be seen as a **collection of cases**.
- A **case** can be seen as a **trace/sequence of events**.



Event data may come from ...

- a database system (e.g., patient data in a hospital),
- a comma-separated values (CSV) file or spreadsheet,
- a transaction log (e.g., a trading system),
- a business suite/ERP system (SAP, Oracle, etc.),
- a message log (e.g., from IBM middleware),
- an open API providing data from websites or social media, ...



An example log

student name	course name	exam date	mark
Peter Jones	Business Information systems	16-1-2014	8
Sandy Scott	Business Information systems	16-1-2014	5
Bridget White	Business Information systems	16-1-2014	9
John Anderson	Business Information systems	16-1-2014	8
Sandy Scott	BPM Systems	17-1-2014	7
Bridget White	BPM Systems	17-1-2014	8
Sandy Scott	Process Mining	20-1-2014	5
Bridget White	Process Mining	20-1-2014	9
John Anderson	Process Mining	20-1-2014	8
...

case id

activity name

timestamp

other data

Another event log: order handling

order number	activity	timestamp	user	product	quantity
9901	register order	22-1-2014@09.15	Sara Jones	iPhone5S	1
9902	register order	22-1-2014@09.18	Sara Jones	iPhone5S	2
9903	register order	22-1-2014@09.27	Sara Jones	iPhone4S	1
9901	check stock	22-1-2014@09.49	Pete Scott	iPhone5S	1
9901	ship order	22-1-2014@10.11	Sue Fox	iPhone5S	1
9903	check stock	22-1-2014@10.34	Pete Scott	iPhone4S	1
9901	handle payment	22-1-2014@10.41	Carol Hope	iPhone5S	1
9902	check stock	22-1-2014@10.57	Pete Scott	iPhone5S	2
9902	cancel order	22-1-2014@11.08	Carol Hope	iPhone5S	2

...

case id

...

activity name

...

timestamp

...

resource

...

other data

Another event log: patient treatment

patient	activity	timestamp	doctor	age	cost
5781	make X-ray	23-1-2014@10.30	Dr. Jones	45	70.00
5541	blood test	23-1-2014@10.18	Dr. Scott	61	40.00
5833	blood test	23-1-2014@10.27	Dr. Scott	24	40.00
5781	blood test	23-1-2014@10.49	Dr. Scott	45	40.00
5781	CT scan	23-1-2014@11.10	Dr. Fox	45	1200.00
5833	surgery	23-1-2014@12.34	Dr. Scott	24	2300.00
5781	handle payment	23-1-2014@12.41	Carol Hope	45	0.00
5541	radiation therapy	23-1-2014@13.57	Dr. Jones	61	140.00
5541	radiation therapy	23-1-2014@13.08	Dr. Jones	61	140.00
...

case id

activity name

timestamp

resource

other data

Minimal requirements in terms of a CSV file

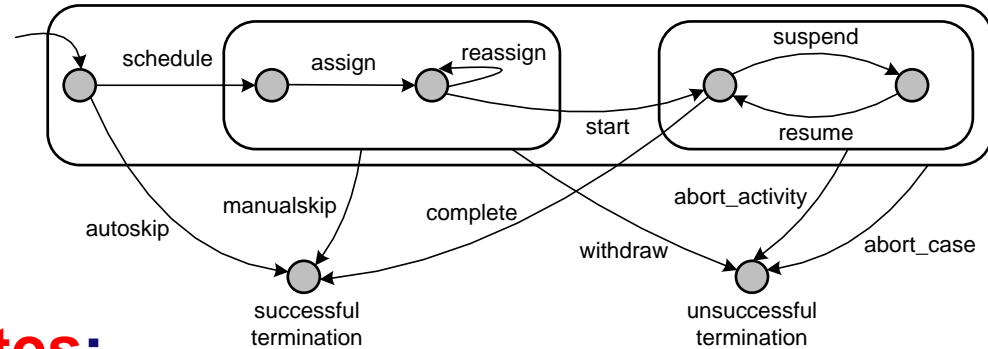
- Each row corresponds to an event.
- There are at least three columns:
 - Case id (patient id, order number, claim number, ...)
 - Activity name (approve, reject, request, send, ...)
 - Timestamp (2015-08-18T06:36:40, ...)
- There may be many other (optional) columns: resource, transaction type, age, costs, etc.

order number	activity	timestamp	user	product	quantity
9901	register order	22-1-2014@09.15	Sara Jones	iPhone5S	1
9902	register order	22-1-2014@09.18	Sara Jones	iPhone5S	2

Extensions

- **Transactional information on activity instances:**

An event can represent a **start, complete, suspend, resume, abort, etc.**



- **Case versus event attributes:**

- case attributes do not change, e.g., the birth date or gender of a patient,
- event attributes are related to a particular step in the process.

XES (eXtensible Event Stream)

- Adopted by the **IEEE Task Force on Process Mining**.
- The format is supported by tools such as **ProM** and **Disco** (used in this course).
- Predecessors: MXML and SA-MXML.
- Conversion from other formats (CSV) is easy if the right data are available.
- **XML syntax** and **OpenXES library** available.
- See www.xes-standard.org.


 The logo for XES (eXtensible Event Stream) features a large, bold, black 'X' followed by the letters 'ES' in a similar bold, sans-serif font. The 'X' is stylized with a thick, blocky appearance.

Extensible Event Stream

Simplistic view on event data

order number	activity	timestamp	user	product	quantity
9901	register order	22-1-2014@09.15	Sara Jones	iPhone5S	1
9902	register order	22-1-2014@09.18	Sara Jones	iPhone5S	2
9903	register order	22-1-2014@09.27	Sara Jones	iPhone4S	1
9901	check stock	22-1-2014@09.49	Pete Scott	iPhone5S	1
9901	ship order	22-1-2014@10.11	Sue Fox	iPhone5S	1
9903	check stock	22-1-2014@10.34	Pete Scott	iPhone4S	1
9901	handle payment	22-1-2014@10.41	Carol Hope	iPhone5S	1
9902	check stock	22-1-2014@10.57	Pete Scott	iPhone5S	2
9902	cancel order	22-1-2014@11.08	Carol Hope	iPhone5S	2
...

case id

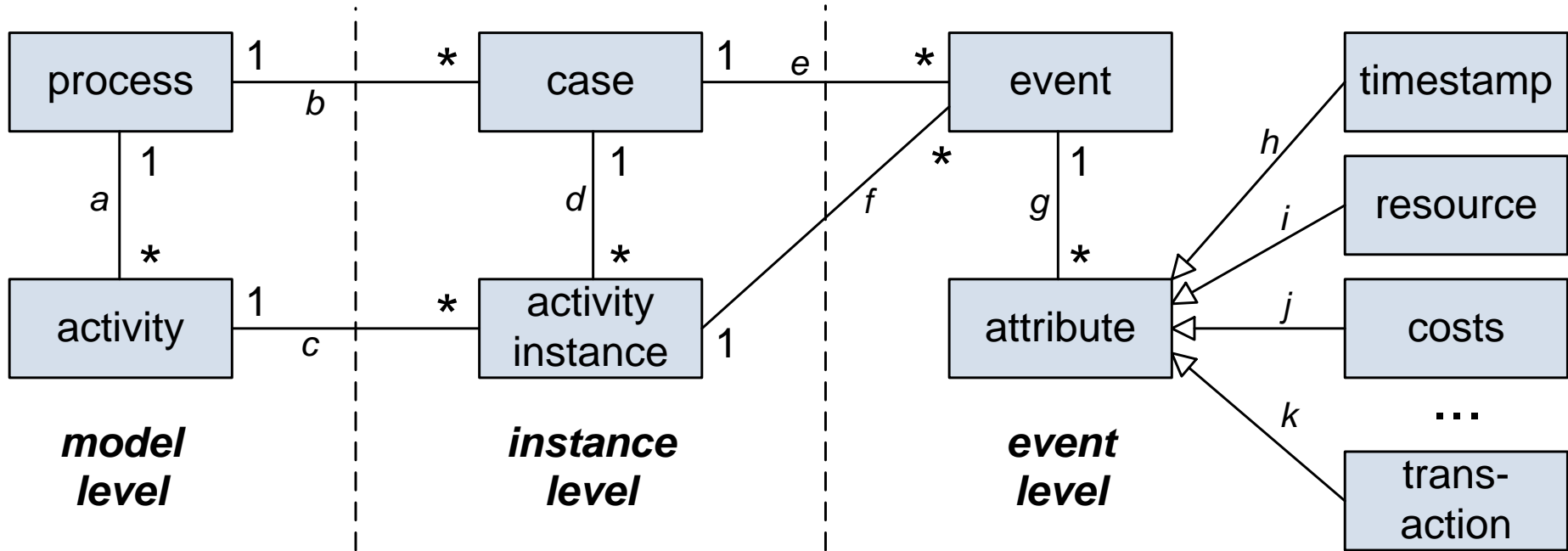
activity name

timestamp

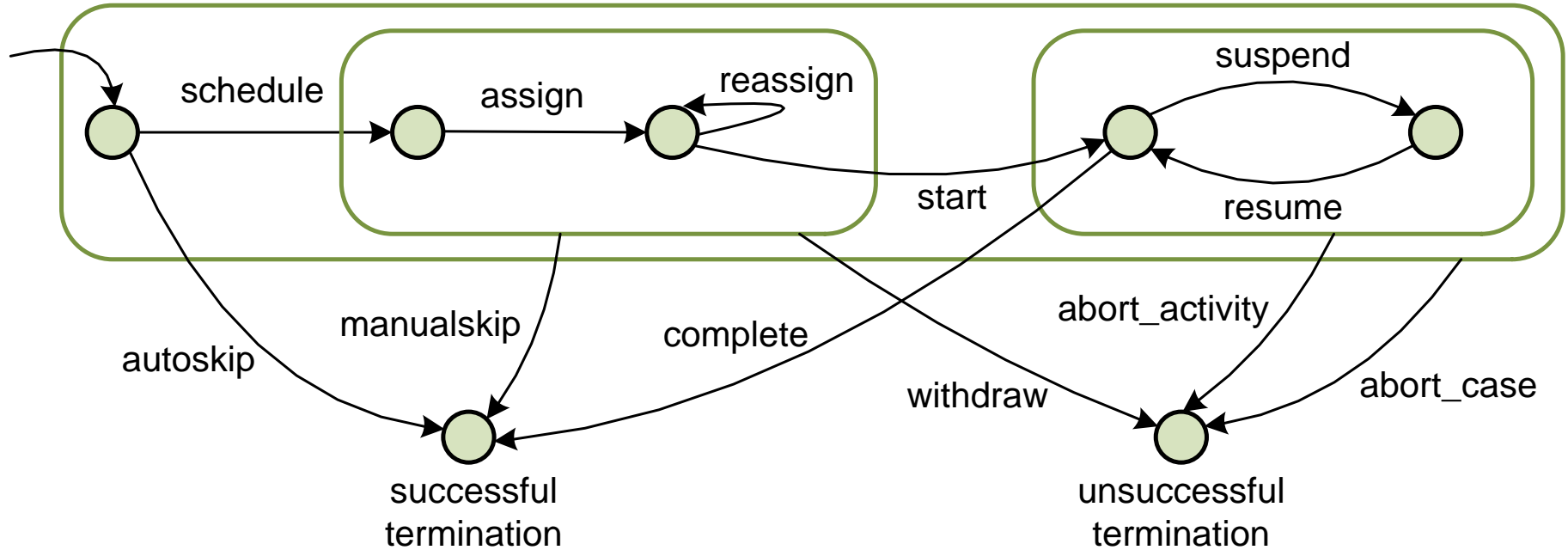
resource

other data

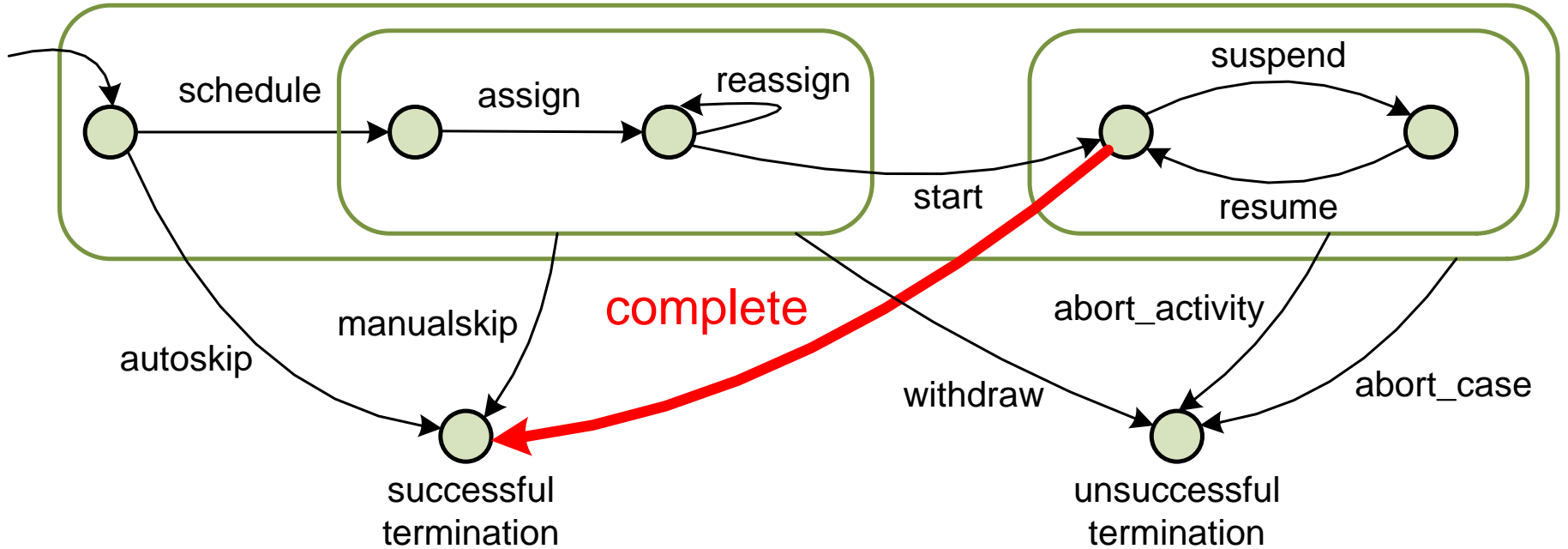
A more refined view



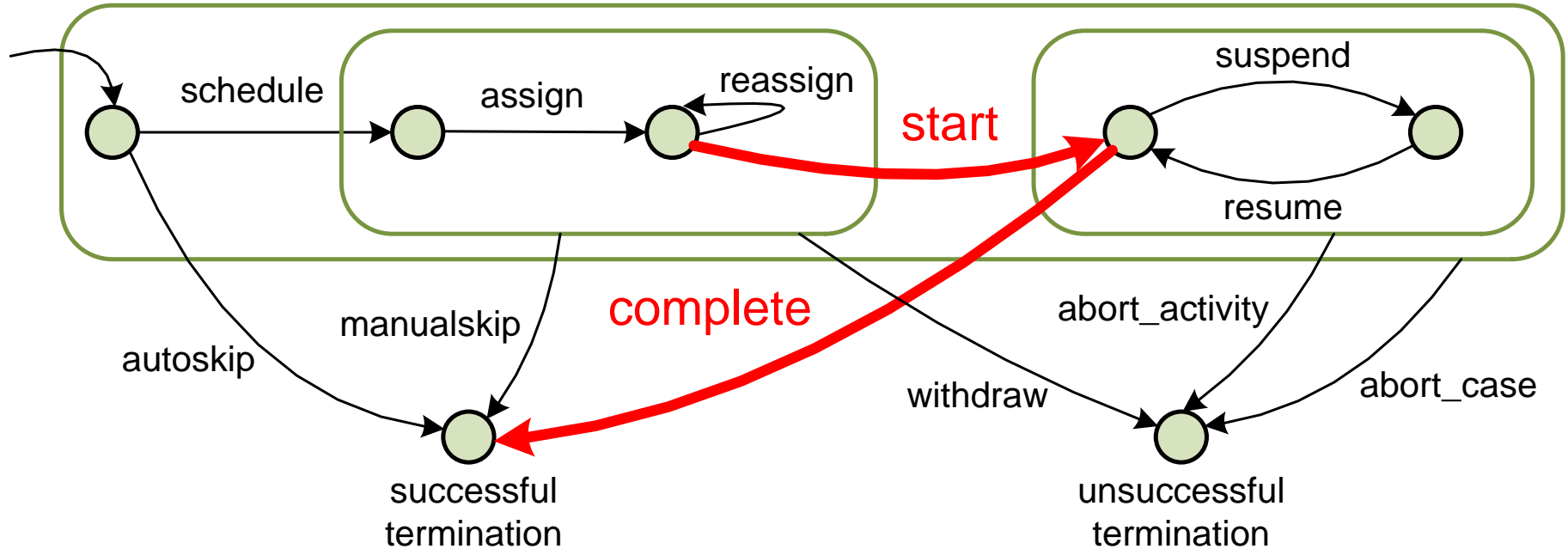
Transactional model for activities



Atomic activities



Activities that have a duration



Now you should be able to check:

- 1. Do my events have indeed**
 - a) a case id,**
 - b) activity name, and**
 - c) timestamp?**
- 2. Can I sketch the expected process model in terms of the activities in the event log?**

(The process will be very different, but you should have some expectations, otherwise it is pointless to talk about processes.)

Please bring fragments of event data and rough sketches of process models to the meeting. This will help to quickly see whether process mining will be feasible and beneficial.

The later slides provide some additional context.

Wil van der Aalst

Do you want to discuss a joint project or seek advice?

Please ensure that you followed the suggestions on the previous slide. If you cannot or do not want to do this, then please do not contact us for free advice or support. This may seem rude, but we are spending a lot of time interacting with people that have lots of “data” and “processes” (everyone has), but do not have a clue what process mining is (despite the abundance of information).

A Bit of History

“bridging the gap between process science and data science”

“process management by modeling”

Petri nets
Formal methods
Concurrency theory
BPM, WFM, etc.
Simulation

< 1999

≥ 1999

Process mining
Process discovery
Predictive analytics
Conformance checking

“process management by mining”

research

commercial tools



start of process mining research at TU/e

Alpha miner

heuristic miner

token-based conformance checking

decision mining

organization mining

first process mining company (Futura PI)

founding Fluxicon, ProcessGold, ...

IEEE Task Force on Process Mining

alignment-based conformance checking

first process mining book

founding of Celonis

Coursera process mining MOOC

"Process Mining: Data Science in Action" book

Market Guide for Process Mining by Gartner

30+ process mining companies

Celonis becomes a Unicorn

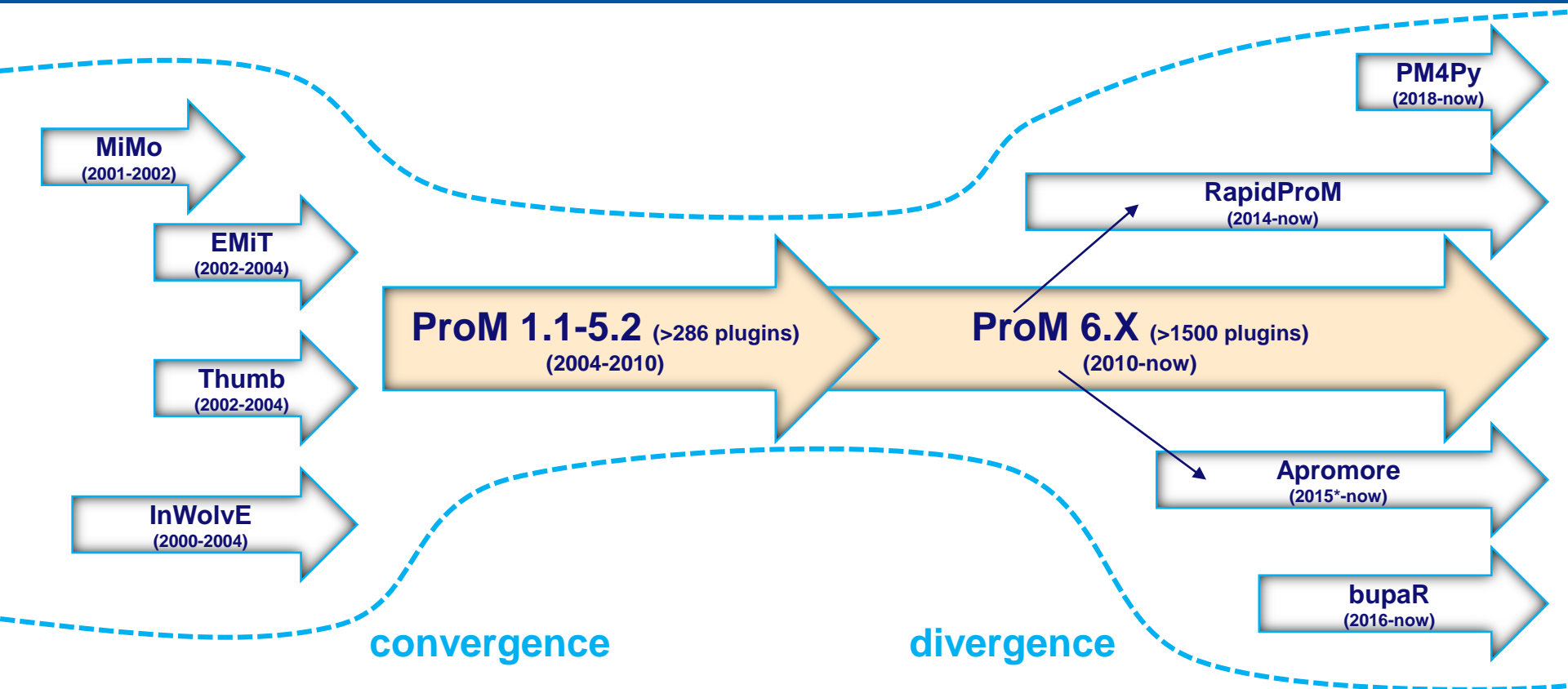
ICPM 2019: First PM conference

adoption

1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020

Open-Source Process Mining Software

(far from complete)



convergence

divergence

Over 35 process mining vendors today



Many of the larger organizations in Europe are using process mining already (and we are just at the beginning!)

Deloitte.

SIEMENS



BOSCH

AkzoNobel



 **PHILIPS**

MediaMarkt

L'ORÉAL


EY Building a better working world

CREDEM



Lufthansa

Medtronic


pwc

 **zalando**



ABB


AIRBUS

Uber

VANDERLANDE



T . .



lyondellbasell

Deutsche Bank

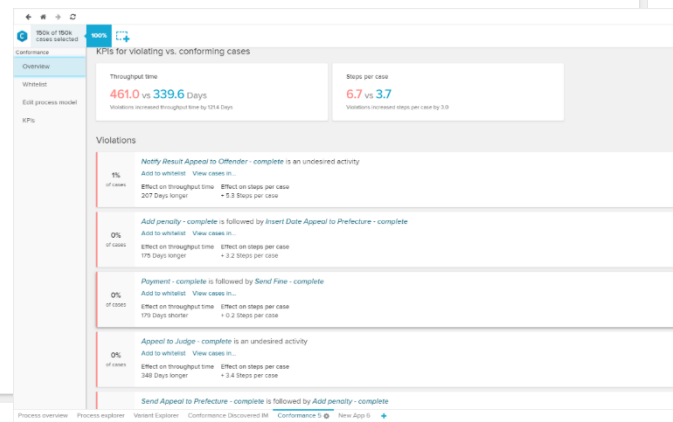
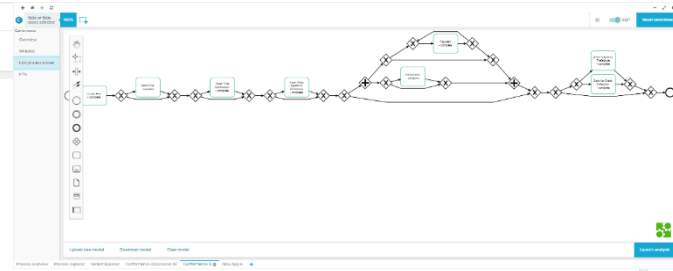
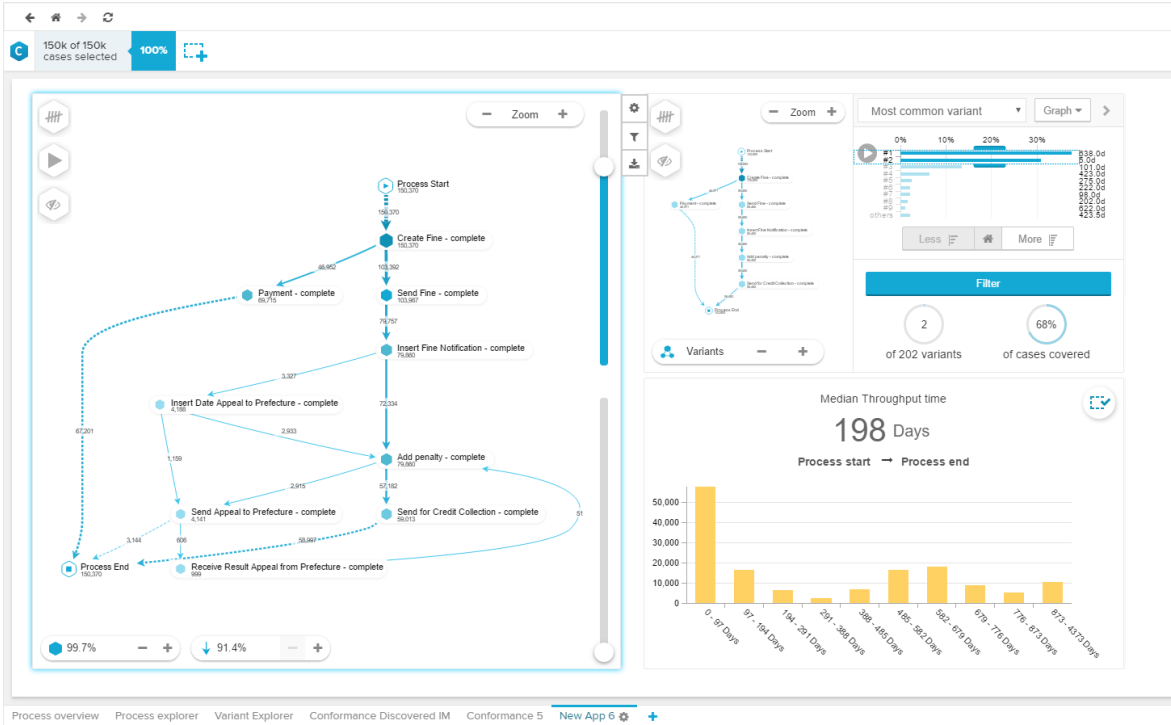


vodafone

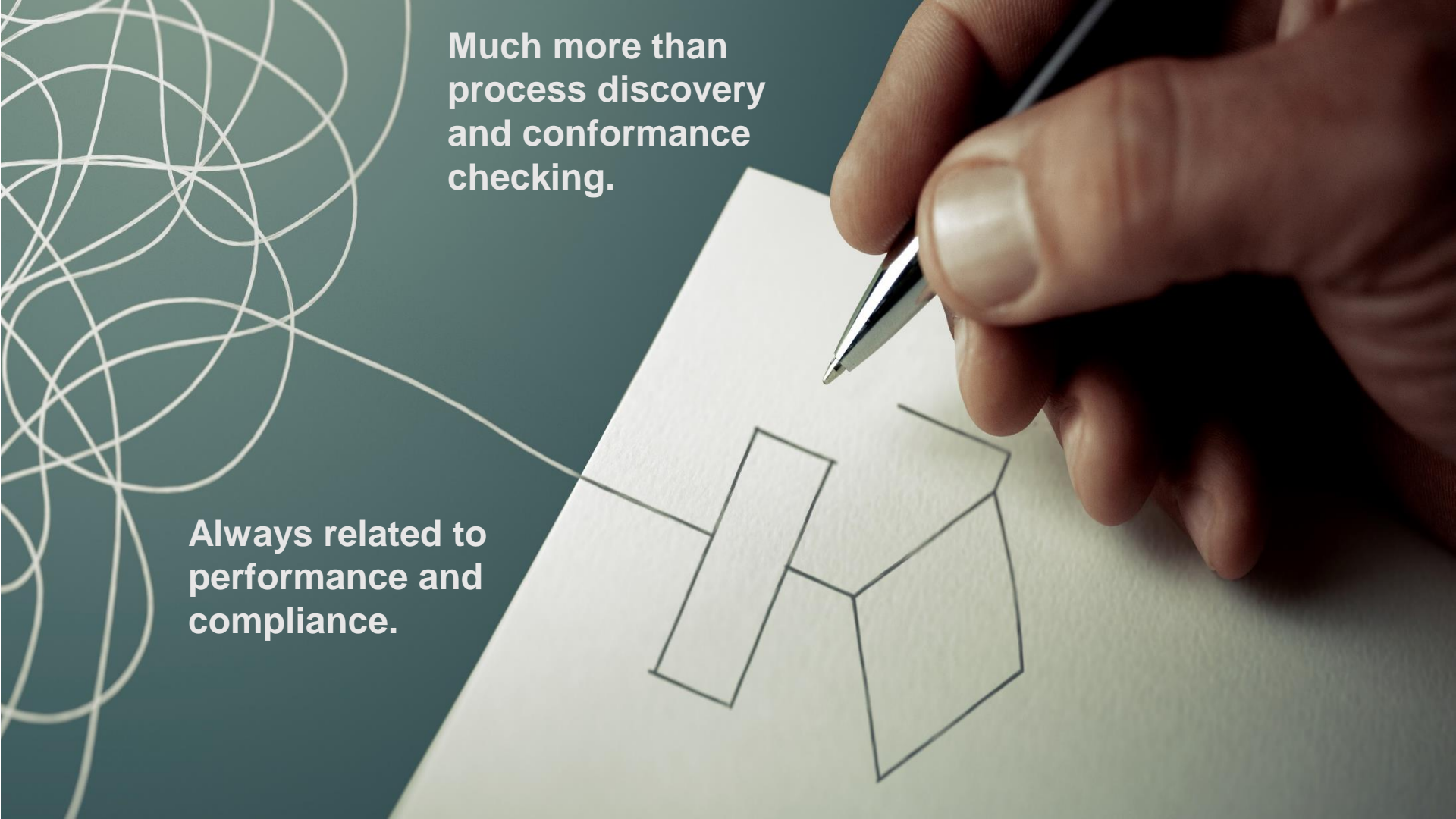


Chair of Process and Data Science

Celonis was the first to focus on continuous process mining



From data scientists to process managers and from insights to actions.



**Much more than
process discovery
and conformance
checking.**

**Always related to
performance and
compliance.**

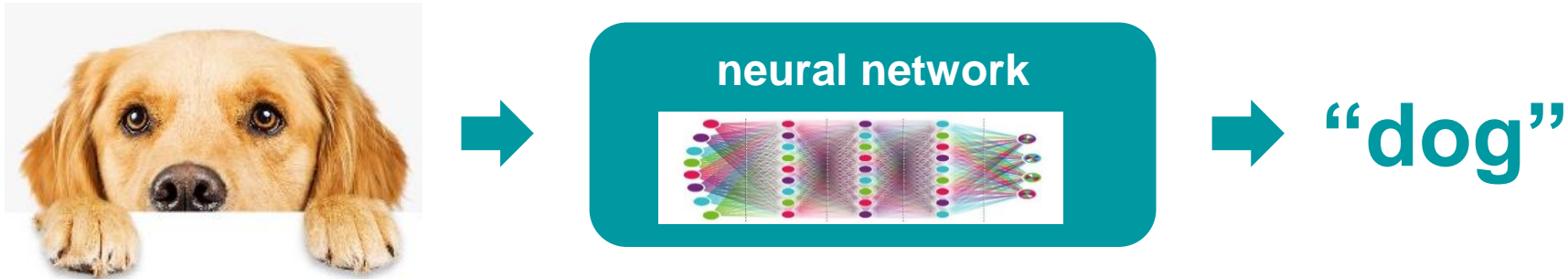
Relation to ML & AI

“Siri and Alexa cannot mine your processes”



Process mining is very different!

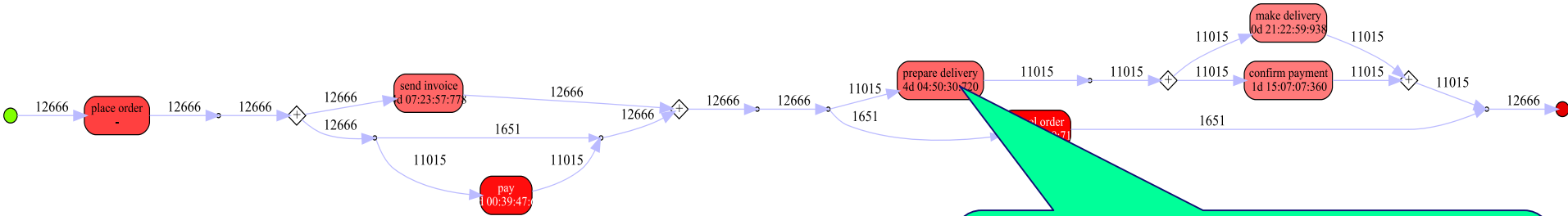
The core process mining techniques and tools do not use techniques from machine learning, artificial intelligence, data mining, etc.



- The model needs to be visible and understandable by stakeholders.
- Process owners are not going to label training examples.

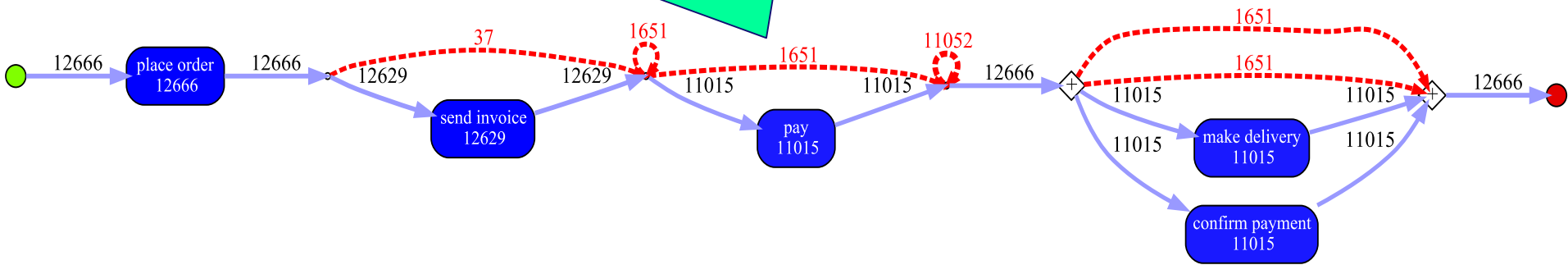
However, ...

PM can be used to generate ML problems



Why are payments skipped?
What do these cases have in common?
Can we predict such deviations?

Why is the bottleneck here?
What is causing it?
Can we predict such delays?



Relation to Robotic Process Automation (RPA)

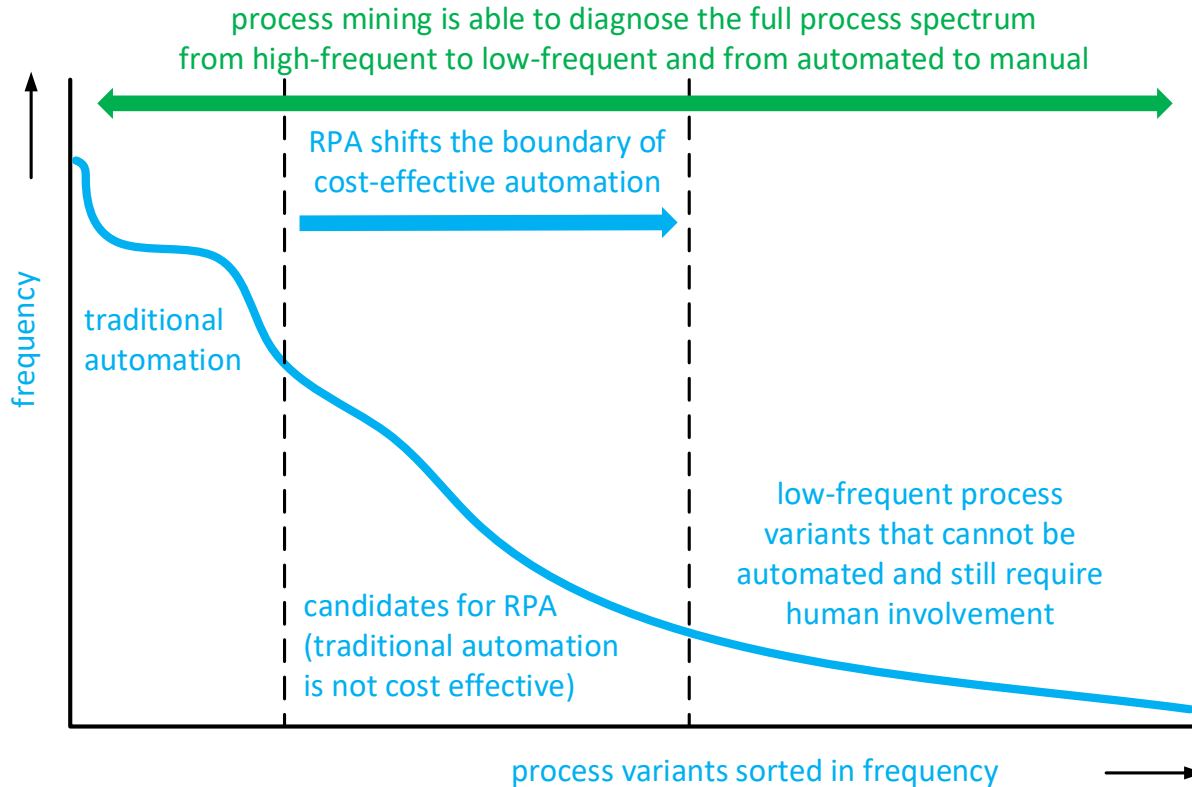
“enabling the poor man’s workflow management solution”



How to pick your automation battles?



How to pick your automation battles? The RPA connection



Object-Centric Event Logs

“Everything should be made as simple as possible - but no simpler!”



The purpose of the **OCEL** standard is to provide a general standard to interchange object-centric event data with multiple case notions. We set the following goals for the standard:

- **Interoperability:** with the provision of the OCEL standard and JSON/XML serializations of OCEL, we want to support a widespread collection of languages and systems.
- **Generalization:** the standard supports the storage of events, objects, and their attributes. Furthermore, the standard can be extended.
- **Provision of a collection of examples:** example logs, extracted from information systems supporting some widespread business processes, are provided for the OCEL standard.
- **Tool/Library Support:** to support the implementation of OCEL in custom applications, tool/library support shall be provided.



```
<events>
  <event>
    <string key="id" value="e1"/>
    <string key="activity" value="place_order"/>
    <date key="timestamp" value="2020-07-09T08:20:01.527+01:00"/>
    <list key="omap">
      <string key="object-id" value="i1"/>
      <string key="object-id" value="o1"/>
      <string key="object-id" value="i2"/>
    </list>
    <list key="vmap">
      <string key="resource" value="Alessandro"/>
      <float key="prepaid-amount" value="200.0"/>
    </list>
  </event>
  <event>
    <string key="id" value="e2"/>
    <string key="activity" value="check_availability"/>
    <date key="timestamp" value="2020-07-09T08:21:01.527+01:00"/>
  </event>
</events>
```

<http://ocel-standard.org/>



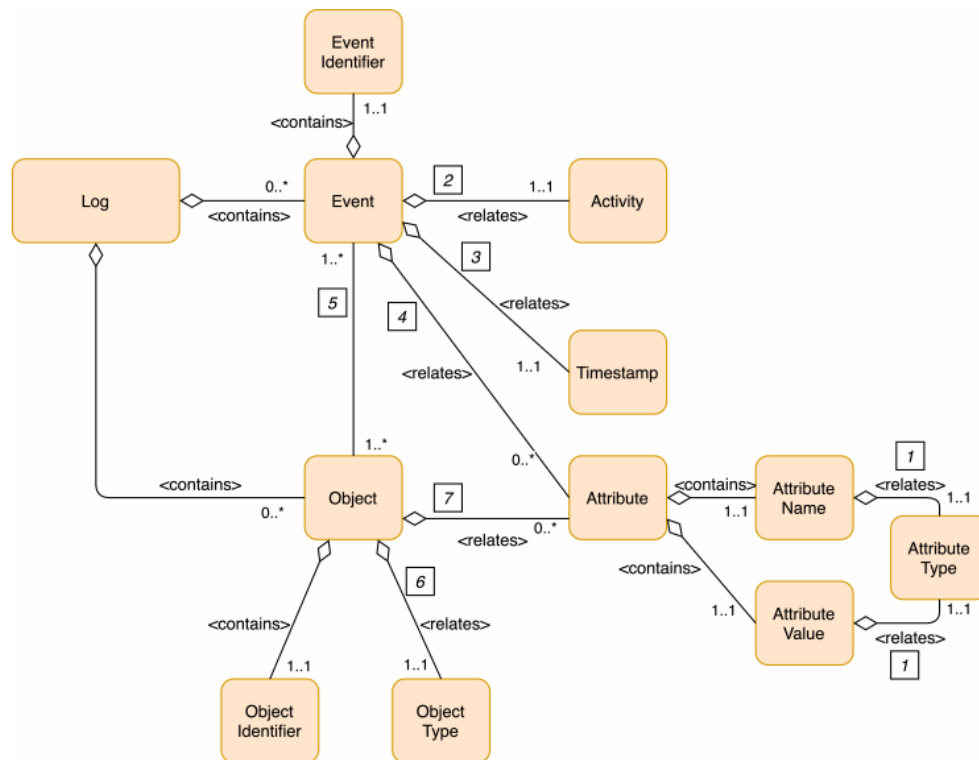
PROCESS AND DATA SCIENCE GROUP
RWTH AACHEN UNIVERSITY

OCEL Standard

Authors:

Anahita Farhang Ghahfarokhi
Gyunam Park
Alessandro Berti
Wil van der Aalst

January 8th, 2020



How to deal with this?



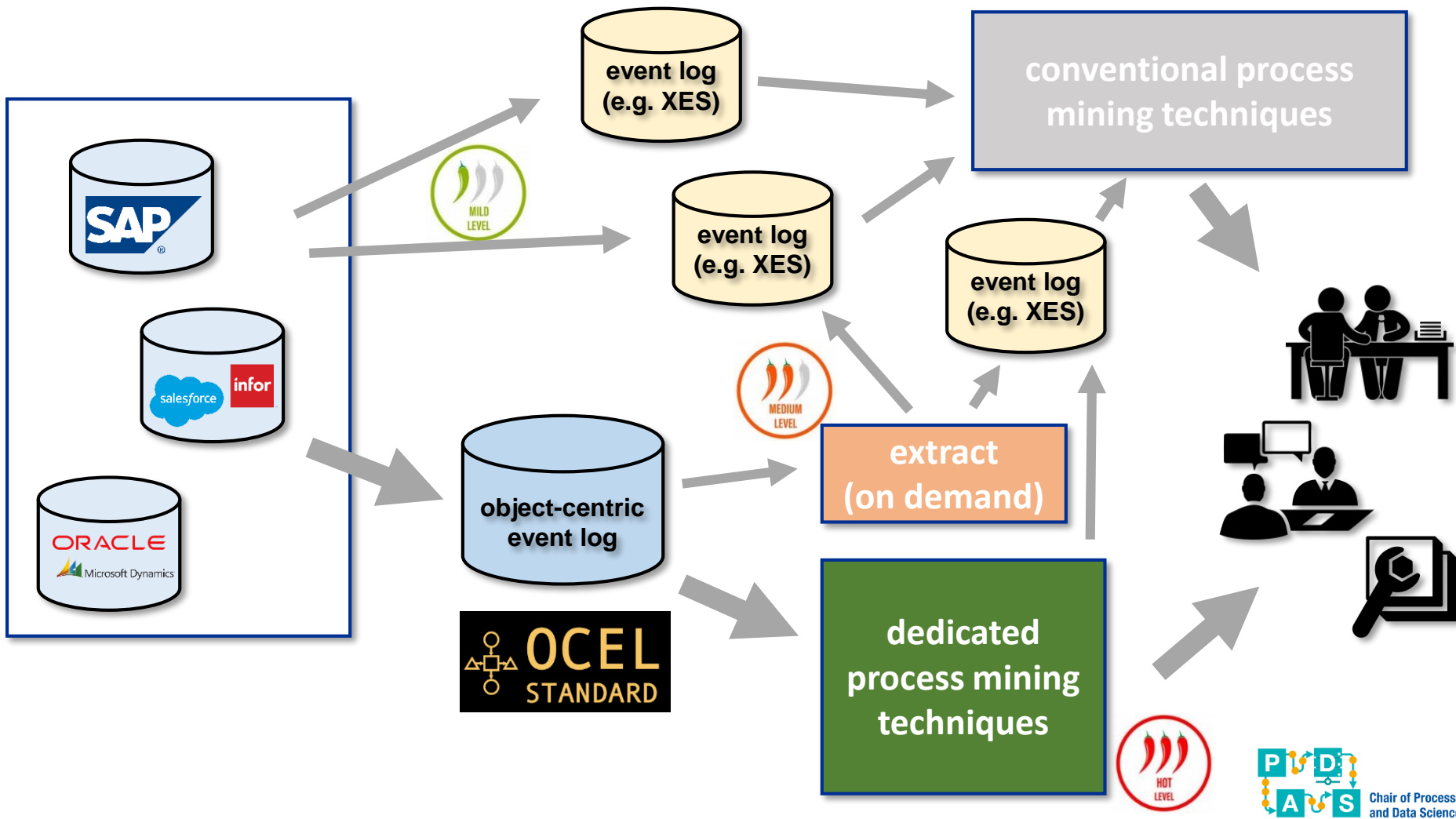
Directly extracting one or more conventional event logs (e.g. XES) realizing that there are may be convergence and divergence problems.



Extracting one object-centric event log and creating conventional event logs (e.g. XES) on demand.



Extracting one object-centric event log and using process mining techniques directly working on object-centric event logs.



Object-Centric Process Mining



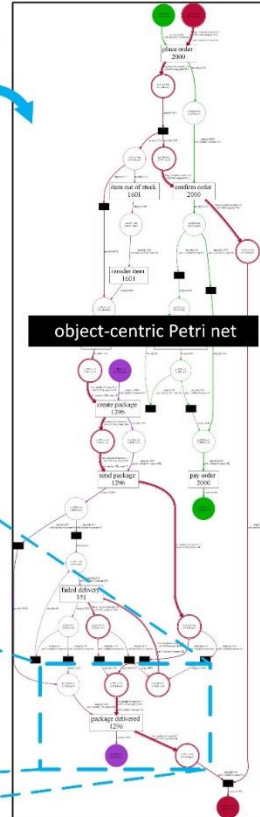
extract from data sources

Each row corresponds to an event which refers to one activity and any number of objects of (possibly many) different types.

automatically discovered object-centric Petri net

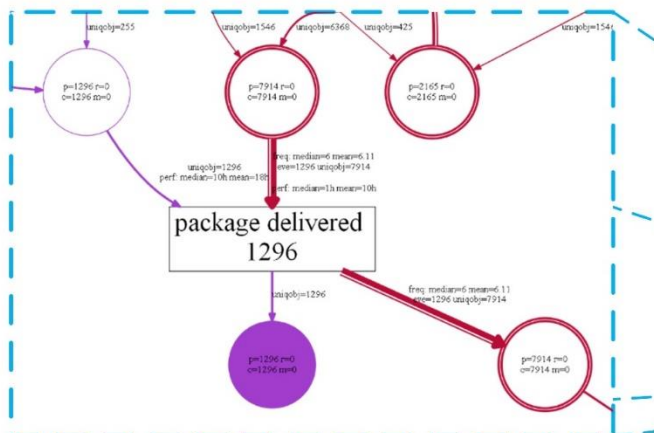
id	activity	time	orders	items	pages	customers	products	price	weight
13501	place order	2019-12-24 17:27:18	{991260}	{884954,884905,884956,884957,884908}	{}	{Nof van der Aalst}	{Fire Stick 4K,Echo Show 5,Echo Plus,iPad mini,Echo Show 8}	€ 913,96	3,70
13502	pick item	2019-12-24 17:38:55	{991261}	{884936}	{}	{Christine Dobbler}	{Kindle Paperwhite}	€ 129,00	0,50
13503	pick item	2019-12-24 17:56	{}	{}	{}	{Nof van der Aalst}	{Fire Stick 4K}	€ 99,99	0,28
13504	pick item	2019-12-24 17:58	{}	{}	{}	{Kefang Ding}	{Fire Stick 4K}	€ 89,99	0,28
13505	pay order	2019-12-24 18:05	{991262}	{884954}	{}	{Mahsa Behrani}	{Echo Studio,Kindle Paperwhite Pro,MacBook Air}	€ 4.594,98	4584,00
13506	pick item	2019-12-24 18:19:53	{991263}	{884923}	{}	{Christine Dobbler}	{Echo Show 8}	€ 129,99	0,98
13507	pick item	2019-12-24 18:35:59	{991264}	{904842}	{}	{Mahsa Behrani}	{Kindle Paperwhite}	€ 449,00	0,78
13508	pay order	2019-12-24 18:47:07	{991265}	{884956,884957,884958,884959,884960,884961,884962}	{}	{Christine Dobbler}	{Kindle Paperwhite,iPad,Kindle,Echo Show 5,Echo Studio,iPad mini}	€ 1.146,95	5184,00
13509	place order	2019-12-24 19:34:23	{991270}	{884999}	{}	{Jansong Gao}	{iPad mini}	€ 454,00	0,28
13510	pick item	2019-12-24 19:39:02	{991271}	{884999}	{}	{Nof van der Aalst}	{Phone 8}	€ 520,00	0,22
13511	item out of stock	2019-12-24 20:09:02	{991272}	{}	{}	{}	{}		
13512	package delivered	2019-12-24 20:46:47	{991119,991030,991209,991254,991213}	{884188,884020,884749,884930,884926,884925,884706,88492}	{660794}	{Kefang Ding}	{iPad Air,Echo Dot,MacBook Pro,iPad Air,Kindle Paperwhite,iPad Air,iPad mini}	€ 6.829,99	4719,00
13513	place order	2019-12-24 22:09:21	{991273}	{885000,885001,885002,885003}	{}	{Mahmoudreza Fari Sari}	{Fire Stick 4K,iPad,Kindle Paperwhite,iPad Air}	€ 1.194,99	1689,00
13514	pick item	2019-12-24 22:12:24	{991269}	{884974}	{}	{Christine Dobbler}	{Fire Stick}	€ 79,99	0,19
13515	place order	2019-12-25 08:08:00	{991273}	{885004,885005}	{}	{Mahmoudreza Fari Sari}	{iPhone 11 Pro,iPad Pro}	€ 2.253,00	0,87
13516	pay order	2019-12-25 08:12:59	{991273}	{885004,885005}	{}	{Mahmoudreza Fari Sari}	{iPhone 11 Pro,iPad Pro}	€ 2.253,00	0,87
13517	pay order	2019-12-25 09:10:08	{991274}	{884901,884902}	{}	{Jansong Gao}	{Kindle Fire Stick 4K,Echo Pro}	€ 324,97	204,00
13518	package delivered	2019-12-25 09:17:36	{991129,991130,991060,991126,991236}	{884824,884429,884173,884410,884855}	{660788}	{Mahsa Behrani}	{Kindle,Echo Show 8,iPad Pro,Echo,MacBook Pro}	€ 3.908,27	4096,00

object-centric event log



object-centric Petri net

- One of the 21887 events:
- **activity:** package delivered
 - **time:** 2019-12-24 20:46:47
 - **orders involved:** {991119,991030,991209,991254,991213,991206}
 - **items involved:** {884386,884020,884749,884930,884926,884925,884766,884927,884736}
 - **packages involved:** {660784}
 - **customers involved:** {Kefang Ding}
 - **products involved:** {iPad Air,Echo Dot,MacBook Pro,iPad Air,Kindle Paperwhite,iPad Air,iPad Pro,iPad,iPhone 11 Pro}
 - **total price:** € 6.829,99
 - **total weight:** 4,719 KG



W.M.P. van der Aalst and A. Berti.
 Discovering Object-Centric Petri Nets. Fundamenta Informaticae, vol. 175, no. 1-4, pp. 1-40, 2020

Free Advice



Make process mining repeatable and actionable



- ❑ Event logs provide views on reality.
- ❑ Process mining is not a project, but an ongoing activity.
 - ❑ The return-on-investment is typically low for one time extractions (proof-of-concepts are fine, but ...).
 - ❑ Results should be used on a daily basis.
- ❑ Not for one process, but for all processes you would like to improve.
 - ❑ Share efforts and expertise.
 - ❑ Use comparative process mining / benchmarking.

*free
advice*

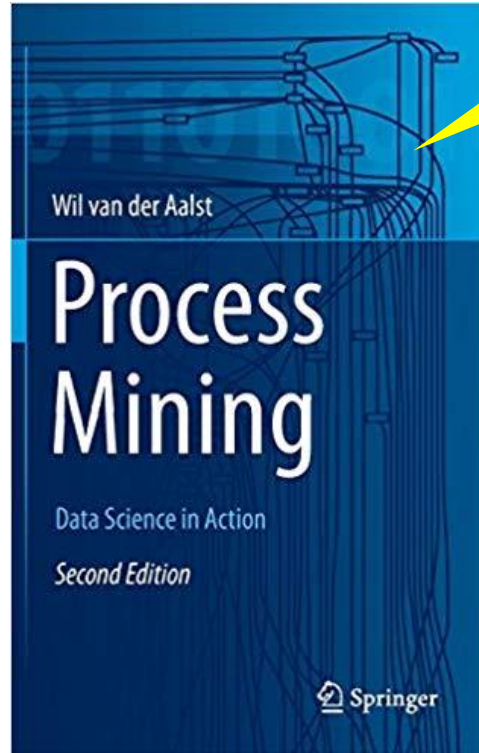
A close-up photograph of a person's hands being washed under a stream of water from a chrome faucet. The water is clear and splashing around the hands. The background is a blurred blue-grey color, likely the sink or wall. The overall lighting is bright and clean.

Business process hygiene

Typical excuses:
privacy, data quality,
workload, etc.

Are you sure you need to
have a business case?

Learn more?



“PM Bible”

Over 135.000
participants

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Process Mining: Data science in Action

★★★★★ 4.8 581 ratings • 148 reviews

Go To Course Already enrolled
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prof.dr.ir. Wil van der Aalst
RWTH Aachen University
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<https://www.coursera.org/learn/process-mining>



 **IEEE** TASK FORCE ON PROCESS MINING

www.tf-pm.org